

### A. Knowledge and understanding

A Member shall use a combination of general and specialist engineering knowledge and understanding to optimise the application of advanced and complex systems.

This competence is about the ability to understand underpinning technical principles relevant to the applicant's area of practice and applying them to develop technical solutions. This could involve technical solutions for novel problems or dealing with significant technical complexity. This may involve the integration of a range of technologies and consideration of other factors. This competence requires that an applicant is maintaining and developing their knowledge in their field of practice and not just that required for specific tasks.

| Objective   | Evidence Examples   | Façade Specific Evidence Examples   |
|---|---|---|
| A1. Maintain and extend a sound theoretical approach to enable you to develop your particular role. | <ul> <li>Formal training related to your role</li> <li>Learning and developing new engineering knowledge in a different industry or role</li> <li>Understanding the current and emerging technology and technical best practice in your area of expertise</li> <li>Developing a broader and deeper knowledge base through research and experimentation</li> <li>Learning and developing new engineering theories and</li> </ul> | <ul> <li>Understand that facades need to have structural integrity, to control energy and vapour and that they are made from a wide range of process and manufacturing methods.</li> <li>Appreciate the diversity of fields within the façade construction industry and discuss with your supervisor.</li> <li>Read and develop understanding of codes relevant to project tasks.</li> <li>Attend training seminars. Discuss the role of the CWCT and SFE</li> </ul>  |
|   | techniques in the workplace   | <ul> <li>with your supervisor.</li> <li>Read technical journals such as, New Civil Engineer, Building, Architects Journal, Detail, The Structural Engineer journal and other publications relating to –for example: Planning, materials, construction, architecture etc. Read Quality local and national newspapers. Watch and listen to news and current affairs.</li> <li>Discuss the latest issues for the construction industry and issues of particular interest to you with your supervisor.</li> </ul> |
|   |   | Stay aware of latest software developments and applications.  |



| Objective  | Evidence Examples  | Façade Specific Evidence Examples   |
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|  |  | <ul> <li>Involvement with industry bodies such as SFE and CWCT,<br/>contribution / commenting on standards, guidelines, publications,<br/>writing papers, attending relevant training courses and CPDs.</li> </ul>  |
| A2. Develop technological solutions to unusual or challenging problems, using your knowledge and understanding and/or dealing with complex technical issues or situations with significant levels of risk. | <ul> <li>Carrying out technical research and development</li> <li>Developing new designs, processes or systems based on new or evolving technology</li> <li>Carrying out complex and/or non-standard technical analyses</li> <li>Developing solutions involving complex or multidisciplinary technology</li> <li>Developing and evaluating continuous improvement systems</li> <li>Developing solutions in safety-critical industries or applications</li> </ul> | <ul> <li>Involvement in the development of a bespoke design of an element of a façade, ideally this should include involvement with design and testing.</li> <li>Attend industry events, talks and conferences.</li> <li>Write papers in collaboration with industry or academia.</li> <li>Describe the limits of the standards and codes you have used, an awareness of other criteria for the design of buildings and an understanding the difference between legal requirements and best practice guidance.</li> <li>Appreciation of- and involvement with- development of novel construction methods of bespoke façade solutions.</li> <li>Developing and coordinating complex façade construction processes to reduce safety risks.</li> </ul> |
|  |  | Establishing working groups.  |



# B. Design, development and solving engineering problems

A Member shall apply appropriate theoretical and practical methods to the analysis and solution of engineering problems.

This competence is about the ability to apply engineering knowledge effectively and efficiently to the individual tasks which need to be undertaken in the applicant's role.

| Objective   | Evidence Examples  | Façade Specific Evidence Examples   |
|---|--|---|
| <b>B1</b> . Take an active role in the identification and                 | Identifying projects or technical improvements to products, processes or systems             | Evaluate and compare alternative methods for modelling,<br>detailing or project delivery.   |
| definition of project requirements, problems and opportunities            | Preparing specifications, taking account of functional and other requirements                | Discuss and propose new ideas for modelling techniques with others in your team.  |
| and opportunities   | Establishing user requirements   | The candidate needs to show that they have been involved in the   |
|   | Reviewing specifications and tenders to identify technical issues and potential improvements | identification of the principal criteria and drivers that inform the design solution for the façade.  |
|   | Carrying out technical risk analysis and identifying mitigation measures                     | They should show how these criteria and drivers have been used to develop proposals for the delivery of the façade.   |
|   | Considering and implementing new and emerging technologies                                   | <ul> <li>Study examples of previous projects identifying drivers and solutions, and present findings.</li> <li>Identify the performance characteristics of a façade on which the safety case of a complex building might rely.</li> <li>Show examples of solutions that would and would not meet those performance characteristics, showing an appreciation of the influence of design and workmanship.</li> <li>Identify gaps in the market to steer product development.</li> </ul> |
| <b>B2.</b> Identify the appropriate investigations and research needed to | Identifying and agreeing appropriate research methodologies                                  | The candidate shows that they have been involved in the preparation of a concept design or scheme design for a project.   |

| Objective   | Evidence Examples   | Façade Specific Evidence Examples  |
|---|---|--|
| undertake the design,<br>development and<br>analysis required to<br>complete an | Investigating a technical issue, identifying potential solutions and determining the factors needed to compare them   | <ul> <li>The candidate should demonstrate knowledge of why particular<br/>concept or scheme designs were chosen to be taken forward in<br/>the project.</li> </ul> |
| engineering task and conduct these activities                                   | <ul> <li>Identifying and carrying out physical tests or trials and<br/>analysing and evaluating the results</li> </ul>                                      | <ul> <li>Be involved in the development or reviewing of final façade<br/>design for construction.</li> </ul>   |
| effectively   | <ul> <li>Carrying out technical simulations or analysis</li> <li>Preparing, presenting and agreeing design</li> </ul>                                       | <ul> <li>Be involved in post tender design workshops, be part of team<br/>undertaking site inspections.</li> </ul>   |
|   | recommendations, with appropriate analysis of risk, and taking account of cost, quality, safety, reliability,   | <ul> <li>Consider key factors which drive façade design, cost, time,<br/>buildability and sustainability.</li> </ul>   |
|   | accessibility, appearance, fitness for purpose, security (including cyber security), intellectual property constraints and opportunities, and environmental | <ul> <li>Assist project engineers with creating design options and<br/>proposals.</li> </ul>   |
|   | impact  | Contribute model output to design reports.   |
|   |   | Understanding emerging industry requirements, with a view to inform development of new products and services.  |
| <b>B3.</b> Implement engineering tasks and evaluate the                         | Ensuring that the application of the design results in the appropriate practical outcome  | Candidate demonstrates that they have been closely involved in<br>the detailed development of the cladding on a project.   |
| effectiveness of engineering solutions.   | Implementing design solutions, taking account of critical constraints, including due concern for safety,  | <ul> <li>Participating in workshops, reviewing submissions witnessing<br/>testing, inspecting Works as they are constructed.</li> </ul>                            |
|   | <ul> <li>sustainability and disposal or decommissioning</li> <li>Identifying and implementing lessons learned</li> </ul>                                    | <ul> <li>Implement solutions to analysis models that are not functioning<br/>as intended</li> </ul>  |
|   | Evaluating existing designs or processes and identifying<br>faults or potential improvements including risk, safety   | Write some guidance material on how to resolve commonly encountered problems.  |
|   | <ul><li>and life cycle considerations</li><li>Actively learning from feedback on results to improve</li></ul>   | <ul> <li>Consider the effectiveness of the design in relation to<br/>construction efficiency and safety of installation.</li> </ul>                                |
|   | future design solutions and build best practice   | <ul> <li>Demonstrate how experience on one project led to a different<br/>improved approach on subsequent projects.</li> </ul>                                     |



# C. Responsibility, management and leadership

A Member shall demonstrate technical and commercial leadership.

This competence is about the ability to plan the applicant's own work and manage or specify the work of others effectively, efficiently, and in a way which provides leadership at an appropriate level, whether technical or commercial. Leadership is not necessarily about having a formal line management role. In matrix management and other types of organisational structure, where the applicant is working within complex and varied working relationships, they will provide leadership to achieve objectives. This competence is also about the ability to consider and identify improvements to quality.

| Objective   | Evidence Examples   | Façade Specific Evidence Examples  |
|---|---|--|
| C1. Plan the work and resources needed to enable effective implementation of a significant engineering task or project. | <ul> <li>Preparing budgets and associated work programmes for projects or tasks</li> </ul>  | The candidate should demonstrate that they have been involved in the management of project for completion.   |
|   | Systematically reviewing the factors affecting the project implementation including safety, sustainability and disposal or decommissioning considerations     | Tasks that are likely to need to be undertaken are the preparation of financial and resource proposals, delivery plans, CDM risk assessments, Quality Assurance planning, resource planning etc. |
| task or project.  | Carrying out a task or project risk assessment and  | Contribute to a project's BIM Execution Plan.  |
|   | identifying mitigation measures   | Contribute to and/or manage delivery programme/schedule.   |
|   | <ul> <li>Leading on preparing and agreeing implementation<br/>plans and method statements</li> </ul>  | Advise others on the considerations that BIM will have on resourcing.  |
|   | <ul> <li>Negotiating and agreeing arrangements with customers,<br/>colleagues, contractors and other stakeholders,<br/>including regulatory bodies</li> </ul> | Estimate or plan installation, repair or dismantling works on a façade.  |
|   | <ul> <li>Ensuring that information flow is appropriate and effective</li> </ul>   | Prepare Risk Assessment and Method Statements for site works on facades.   |
| C2. Manage (organise, direct and control), programme or schedule, budget and resource elements of a                     | Operating or defining appropriate management systems including risk registers and contingency systems   | The candidate should show that they have managed the commercial, resourcing and/or delivery aspects of a project.  |
|   | Managing the balance between quality, cost and time   | This should also include discussions with legal representatives  |
|   | Monitoring progress and associated costs and cost<br>forecasts, taking appropriate actions when required  | around the company's contractual position or an understanding of negotiations around contract sums, fees and associated scope.   |

| Objective   | Evidence Examples   | Façade Specific Evidence Examples   |
|---|---|---|
| significant engineering<br>task or project                          | Establishing and maintaining appropriate quality standards within legal and statutory requirements  | Understand and work to BIM standards and specifications such as PAS1192-2, COBie, Uniclass2015, etc.  |
|   | <ul> <li>Interfacing effectively with customers, contractors and other stakeholders</li> </ul>  | Contru]ibute to the management of a site or factory project to build, repair or dismantle a façade.   |
|   |   | <ul> <li>Intervene on a project to assist in developing a recovery plan<br/>following unforeseen delays or uncontrolled mission creep.</li> </ul>   |
| <b>C3.</b> Lead teams or technical specialisms and assist others to | <ul> <li>Agreeing objectives and work plans with teams and individuals</li> <li>Reinforcing team commitment to professional standards</li> </ul>  | The following are examples of different potential leadership roles for a façade engineer. It is recognised that it may not be possible to have experience in multiple examples:   |
| meet changing<br>technical and<br>managerial needs                  | Leading and supporting team and individual development  | <ul> <li>Lead a site team installing or inspecting facades.</li> <li>Lead a team fabricating or quality assuring facades in a factory.</li> </ul>   |
| manageriai needs  | <ul> <li>Assessing team and individual performance, and providing feedback</li> <li>Seeking input from other teams or specialists where needed and managing the relationship</li> <li>Providing specialist knowledge, guidance and input in your specialism to engineering teams, engineers, customers, management and relevant stakeholders</li> <li>Developing and delivering a teaching module at Masters level, or leading a University research programme</li> </ul> | <ul> <li>Lead a team rabricating or quality assuring racades in a ractory.</li> <li>Lead a façade design team.</li> <li>Lead a team of building physics, structural engineering or other façade specialists in a design office.</li> <li>Lead a team testing facades at a laboratory or on site.</li> <li>Lead a team diagnosing, remediating or dismantling facades.</li> <li>Develop a team of façade engineers within your organisation who are competent to work on complex buildings.</li> <li>Lead or develop a technical sales and/or product support team.</li> <li>Guide stakeholders and a design team by providing specialist façade engineering knowledge during design and construction stages.</li> </ul> |



| Objective   | Evidence Examples   | Façade Specific Evidence Examples   |
|---|---|---|
| <b>C4.</b> Bring about continuous quality improvement | Promoting quality throughout the organisation as well as its customer and supplier networks | Write methods and standards for aspects of work on facades or<br>their design; eg, site re-glazing of SSG.  |
| and promote best practice.                            | Developing and maintaining operations to meet quality<br>standards eg ISO 9000, EQFM        | Publish lessons learned from project experience and promote adoption of better practice, which could relate to design,  |
|   | Supporting or directing project evaluation and proposing recommendations for improvement    | materials selection, manufacturing, installation or repair, even new ways to diagnose and remediate façade problems.  |
|   | Implementing and sharing the results of lessons learned                                     | Communicate the aspects of façade engineering that become<br>more demanding on complex buildings and set out the criteria for<br>qualifying members of your team to work on them. |
|   |   | Contribute to maintaining certification, eg: by providing evidence to auditor or relevant certification body.   |



# D. Communication and interpersonal skills

A Member shall demonstrate effective communication and interpersonal skills. This is the ability to work with others constructively, to explain ideas and proposals clearly and to discuss issues objectively and constructively

| Objective                                       | Evidence Examples   | Façade Specific Evidence Examples  |
|---|---|--|
| <b>D1.</b> Communicate effectively with others, | <ul> <li>Preparing reports, drawings, specifications and other documentation on complex matters</li> </ul>    | Preparing, reviewing or contributing to Façade Engineering design stage reports outlining the different façade types, thermal and  |
| at all levels, in English.                      | Leading, chairing, contributing to and recording meetings and discussions                                     | structural calculation results and co-ordination of performance criteria. Preparing detailed project specifications for tender.  |
|   | <ul> <li>Exchanging information and providing advice to<br/>technical and non-technical colleagues</li> </ul> | Leading façade engineering workshops with design teams and clients with a particular view to explaining complex engineering  |
|   | Engaging or interacting with professional networks  | challenges to non-technical people. Evidence may also include follow-up to the meetings, for example preparing and sharing notes or minutes from meeting, or reviewing minutes prepared by others and providing comments. "Listening in" on meetings and effectively following up can also constitute evidence of good communication skills. |
|   |   | Relevant training: such as English language courses, report-<br>writing courses, management courses, etc.  |
|   |   | <ul> <li>Engagement with the engineering and construction community,<br/>for example: contributing to podcasts, relevant websites,<br/>attending or presenting at seminars/conferences, delivering CPDs<br/>to other members of the construction community.</li> </ul>   |
|   |   | <ul> <li>Internal presentations and CPDs prepared and delivered by the<br/>candidate for the benefit of colleagues, outlining challenges and<br/>technical solutions on previous projects or research.</li> </ul>  |

| Objective  | Evidence Examples   | Façade Specific Evidence Examples   |
|--|---|---|
| Objective  D2. Clearly present and discuss proposals, justifications and conclusions | <ul> <li>Evidence Examples</li> <li>Contributing to scientific papers or articles as an author</li> <li>Preparing and delivering presentations on strategic matters</li> <li>Preparing bids, proposals or studies</li> <li>Identifying, agreeing and leading work towards collective goals</li> </ul> | <ul> <li>Façade Specific Evidence Examples</li> <li>Contributing to publications in Façade engineering related journals and/or presentations at conferences, in particular at SFE presentations and events.</li> <li>Preparing or contributing to façade engineering fee proposals and managing the scope of services on a project.</li> <li>Preparing and presenting strategies related to marketing, procurement, expansion, diversification, research, etc. to higher management to achieve overall long-term goals set by the candidate's past or current employer.</li> <li>Preparing technical literature for existing/new façade products</li> </ul> |
|  |   | <ul> <li>Preparing technical literature for existing/new façade products for distribution to construction professionals.</li> <li>Technical report writing centred around specific matters, for example: drafting responses to specific design queries from clients/third parties, reports for façade failure investigations or façade testing, condition surveys, site visits, etc.</li> <li>Preparing tender bids: including clarifications, exclusions (and reasoning), and value engineering proposals.</li> </ul>  |
|  |   | <ul> <li>Reviewing and reporting back on tender bids: including commentary on quality of submittals, comparison between bidders, and concise notes and recommendations for clients capturing the essence of the process</li> </ul>  |
|  |   | <ul> <li>Successfully persuading relevant parties, by providing evidence,<br/>logical arguments and relatable examples, to modify their current<br/>approach or goals; for example to avoid preventable risks or<br/>establishing environmental goals.</li> </ul>   |
|  |   | Authoring relevant scientific papers.   |



| Objective  | Evidence Examples   | Façade Specific Evidence Examples   |
|--|---|---|
| <b>D3.</b> Demonstrate personal and social skills and awareness of diversity | <ul> <li>Knowing and managing own emotions, strengths and weaknesses</li> <li>Being confident and flexible in dealing with new and</li> </ul> | Providing examples of dealing with difficult situations within team of colleagues or within a design team illustrating resolution of differences.   |
| and inclusion issues.  | <ul><li>changing interpersonal situations</li><li>Identifying, agreeing and working towards collective</li></ul>                              | Providing examples of mentoring less experienced façade engineers and encouraging their professional growth.  |
|  | goals  • Creating, maintaining and enhancing productive working   | <ul> <li>Providing evidence of identifying personal weaknesses and<br/>addressing these through continuing professional education.</li> </ul>   |
|  | relationships, and resolving conflicts  | Examples of situations where the candidate was requested to   |
|  | Being supportive of the needs and concerns of others, especially where this relates to diversity and inclusion                                | answer questions outside their personal expertise and how this was dealt with.  |
|  |   | Examples of how situations where requests are made by clients or design team that are beyond the agreed contractual scope have been effectively dealt with.   |
|  |   | Examples of situations where the candidate was required to operate within a dispute or similar sensitive situations, for example in relation to interpretation and delivery of contract requirements, arbitration procedures, legal disputes. Evidence may also include relevant training such as expert witness or arbitration training. |
|  |   | Dealing with changing contractual scenarios, for example novation processes.  |
|  |   | Networking on a personal and company level to maintain working<br>and collaborative relationships outside project-specific settings.  |



# E. Personal and professional commitment

A Member shall demonstrate a personal commitment to professional standards, recognising obligations to society, the profession and the environment.

This competence is about ensuring that the applicant is acting in a professional manner in their work and in their dealings with others. A Member should set a standard and example to others with regard to professionalism.

| Objective   | Evidence Examples   | Façade Specific Evidence Examples   |
|---|---|---|
| <b>E1.</b> Understand and comply with relevant  | Demonstrating compliance with your Licensee's Code of<br>Professional Conduct   | Demonstrating awareness and compliance with the SFE and<br>CIBSE Code of Professional Conduct   |
| codes of conduct  | <ul> <li>Identifying aspects of the Code which are particularly relevant to your role</li> <li>Being aware of the legislative and regulatory</li> </ul>     | <ul> <li>Demonstrate awareness of local regulations such as the MHCLG<br/>guidelines, Building regulations, Health and Safety regulations,<br/>CWCT standards and relevant British and European standards for<br/>façade engineering. Contributing to development of standards</li> </ul> |
|   | frameworks relevant to your role and how they conform to them   | and guidance (eg: providing comments on draft documents), anddissemination of knowledge with the SFE.   |
|   | <ul> <li>Leading work within relevant legislation and regulatory<br/>frameworks, including social and employment<br/>legislation</li> </ul>                 |   |
| E2. Understand the safety implications of their role and manage, apply and improve safe systems of work | Identifying and taking responsibility for your own obligations and ensuring that others assume similar responsibility for health, safety and welfare issues | <ul> <li>Demonstrating and managing project risk assessments such as<br/>glass risk assessments, CDM design risk assessments or task-<br/>specific RAMS.</li> </ul>   |
|   | Ensuring that systems satisfy health, safety and welfare requirements   | Contributing to Health and Safety in-house guidelines relating to site visits, or factory work.   |
|   | Developing and implementing appropriate hazard identification and risk management systems and culture   | Consider material use in façades and overhead glazing and how such may pose a risk to those who may come into contact with  |
|   | Managing, evaluating and improving these systems  | them  |
|   | Applying a sound knowledge of health and safety legislation, for example: HASAW 1974, CDM regulations, ISO 45001 and company safety policies                | <ul> <li>Identify details in façade construction that incorporates risk<br/>mitigating features to allow the design to be executed.</li> </ul>  |

| Objective  | Evidence Examples  | Façade Specific Evidence Examples  |
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|  |  | Understand that Building Regulations are a minimum requirement and that existing published standards and guidance may not necessarily cover unusual conditions which may present their own special risks.                        |
| <b>E3</b> .Understand the principles of sustainable development and apply  | Operating and acting responsibly, taking account of the<br>need to progress environmental, social and economic<br>outcomes simultaneously    | Show how alternative transport arrangements and opportunities for reusable materials for packing and protection of products can be implemented   |
| them in their work   | Providing products and services which maintain and<br>enhance the quality of the environment and<br>community, and meet financial objectives | <ul> <li>Show how the selected materials can be manufactured,<br/>transported and installed with minimum requirement for<br/>excessive protection during the process and after install.</li> </ul>                               |
|  | Recognising how sustainability principles, as described in the Guidance on Sustainability, can be applied in your day-to-day work            | <ul> <li>Contributing to sustainability objectives of the project, including<br/>thermal properties, management of daylight and solar heat gain,<br/>and occupant comfort studies, life cycle assessments, design for</li> </ul> |
|  | Understanding and securing stakeholder involvement in sustainable development  | <ul><li>disassembly/easy recycling, and embodied carbon.</li><li>Contribution to the CWCT Sustainability guidance.</li></ul>   |
|  | Using resources efficiently and effectively in all activities  | Persuading stakeholders to pursue sustainability targets.  |
|  | Taking action to minimise environmental impact in your area of responsibility  |  |
| E4. Carry out and record   | Undertaking reviews of your own development needs  | Evidence of proactively managing CPD with emerging façade  |
| the Continuing Professional Development (CPD) necessary to maintain and enhance competence in their own area of practice | <ul> <li>Planning how to meet personal and organisational objectives</li> </ul>  | engineering industry challenges such as fire safety and embodied carbon.   |
|  | <ul> <li>Carrying out and recording planned and unplanned CPD activities</li> </ul>  | <ul> <li>Mentoring less experienced engineers to guide their own<br/>professional development, this could be within your company or<br/>outside it.</li> </ul>   |
|  | Maintaining evidence of competence development   | Attend conferences, seminars, industry events, factory visits,   |
|  | Evaluating CPD outcomes against any plans made   | system-specific or component-specific training, etc.   |
|  | Assisting others with their own CPD  |  |



| Objective   | Evidence Examples   | Façade Specific Evidence Examples   |
|---|---|---|
| issues that may arise in their role and carry out their responsibilities in an ethical manner | <ul> <li>Understanding the ethical issues that you may encounter in your role</li> <li>Giving an example of where you have applied ethical principles as described in the Statement of Ethical Principles.</li> <li>Giving an example of where you have applied or upheld ethical principles as defined by your organisation or company.</li> </ul> | <ul> <li>Demonstrating an understanding of the different drivers in façade engineering design and how these can pull in different directions (for example fire safety and thermal requirements, or fire safety and post-breakage performance).</li> <li>Giving an example of where you have applied ethical principles as described in the CIBSE Statement of Ethical Principles, for example in challenging the use of particular materials, façade designs or procurement.</li> <li>Giving examples of management of conflict of interest in procurement or legal matters.</li> <li>Evidence of duty of care, in relation to aspects outside your immediate scope, eg: highlighting H+S risks on site such as temporary protection or potential safety-critical installations for non-façade works, etc.</li> </ul> |