





CIBSE Resilient City Group

Chair: Darren Woolf

Vice Chair: Bahareh Salehi

Link: Resilient Cities Group

Subgroup: **UK Urban Environmental Quality (UKUEQ)**



WSP | Our Building, Our Lives | 23/06/2023





Our Buildings, Our Lives: The Need to Destress

Speaker



Michael Trousdell
Head of Sustainability –
Property & Buildings, WSP UK

Speaker



Christine Wissink
Technical Director, Climate
Resilience & Adaptation – WSP UK

Host



Dr Bahareh Salehi Senior Energy & Sustainability Engineer – WSP UK



What is Climate Resilience?

Climate change is something that will happen in the future, not something I have to worry about now.

Climate change is Net Zero, right?

I can build my way out of climate change.

One or two degrees doesn't sound like much

With the ongoing cost of living crisis, who has time to think about the environment - there are more important things to deal with!

Record breaking cold temperatures? So much for climate change!



Our climate is already changing



Storm Frank (2019) Image source: BBC News (2019)



Heatwave (2022) Image source: Guardian (2022)





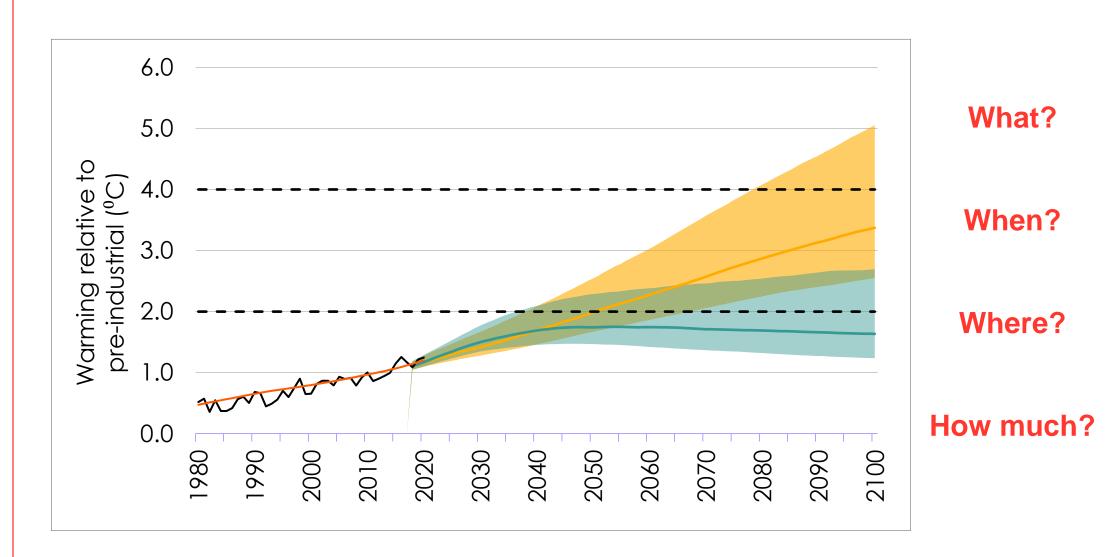
Image source: New Civil

Engineer (2024, The Sun (2024)

Storm Babet (2023) Image source: SkyeNews (2023), The Guardian (2023)



How will it change?





How much will it change?



The average summer day could be up to

6.8°C hotter



A shift in the growing season



Increased winter rainfall by **over 39%**



An increased likelihood of surface water and river flooding, influenced by tides and extreme rainfall



An increase in the number and severity of wildfires



Heatwaves occurring **four times** more often





Reduced summer rainfall by **over 45%**



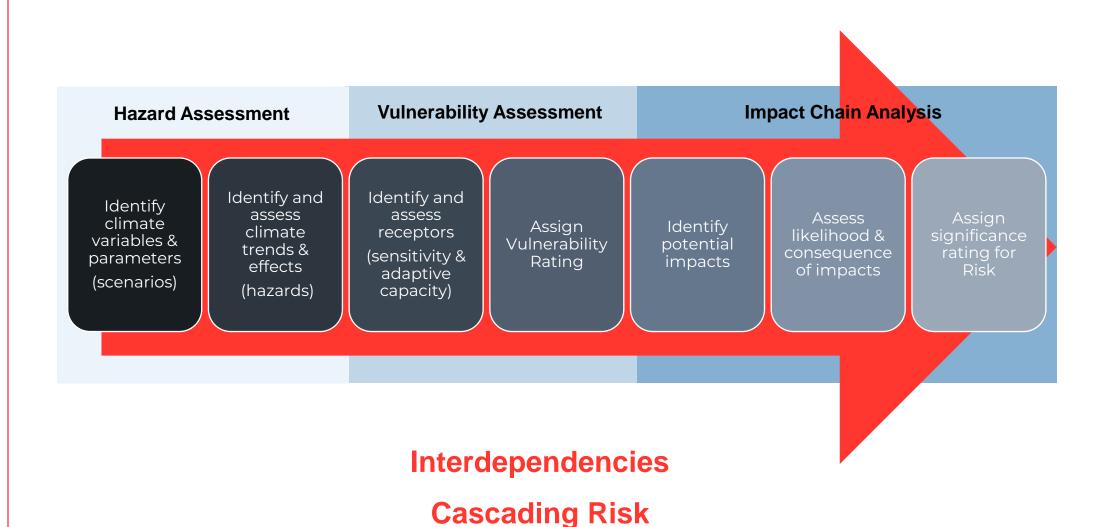
An increase in the frequency and intensity of storms

almost 100%

Source: UK Climate Projections

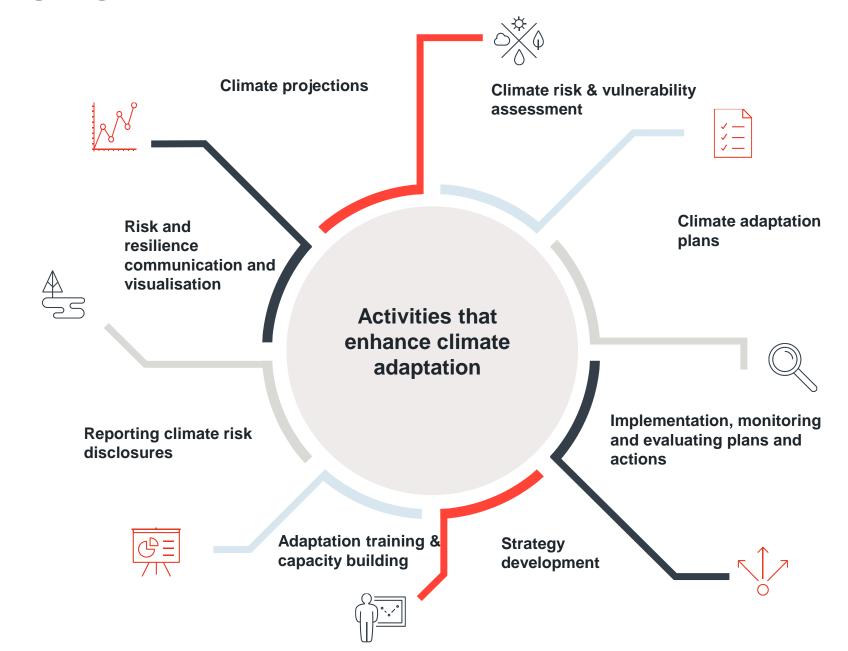


Evolution of Climate Risk Assessment





Managing Climate Risk





Adaptation Barriers







Capacity constraints





Funding Sources



Cross-cutting priorities



Transformational Change



Partnerships and collaboration



Reliance on **Engagement**



What are key challenges for our built environment?

- We have an old and aging infrastructure that has suffered from decades of under investment
- Assets are already in need of general maintenance and repair to keep them 'as is' and lacking budgets to do so
- Emergency works to fix failures divert existing funds, meaning even less budget to adapt
- This fragmentation makes the identification of risks, prioritisation of works and allocation of funding difficult
- Other strategic drivers add to the complexity, including Net Zero and Biodiversity Net Gain
- In the face of this complexity struggling to make proactive, informed decisions around adaptation



What are the benefits of adaptation?

£1 spend on adaptation can bring up to £10 benefit (CCRA, 2021)

- **Achieving strategic objectives** resilience planning helps to strengthen the ability to achieve objectives over the long-term.
- Reducing impacts on service demand and delivery ensures continued delivery of key services
- Reduced financial costs adaptation action is generally cheaper, and more
 effective over time than the costs incurred responding to the impacts over time.
- **Delivering co-benefits** improving health and wellbeing, skills and employment, reducing emissions and supporting biodiversity.



Nature restoration



Flood defences



Protecting homes from overheating



Climate-proofing infrastructure



Public water system



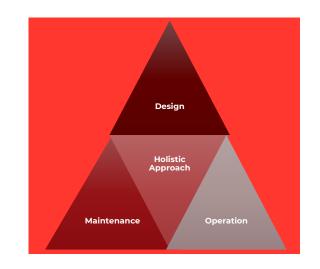
Adaptation Measures and Planning







Timing

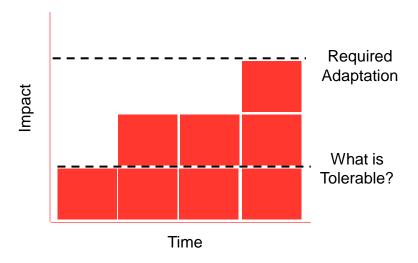


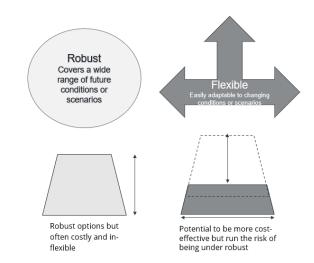
Solution Effect Action



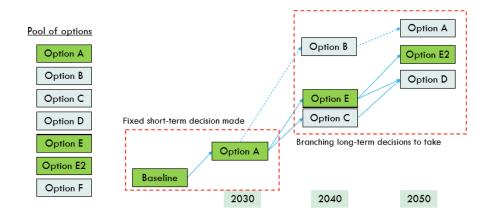
Adaptation Planning and Pathways

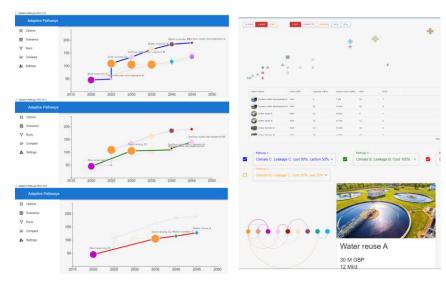
Adaptation Capacity Considerations





Adaptation Planning and Pathways

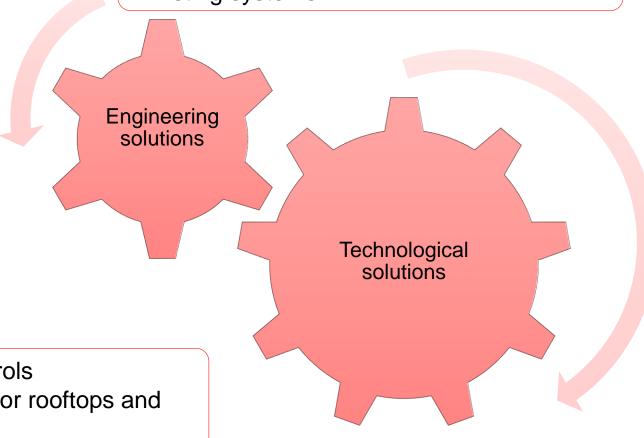






Grey Solutions

- Shutters
- Triple glazed windows
- Ventilation and passive cooling design
- Misting systems



- Integrated controls
- New materials for rooftops and pavements
- Electrochromic Glass



Green Solutions









Tree Planting

Benefits: Dissipates heat, provides shading, cools temperatures, improve water quality, reduces flood risk, provides habitat.

Green corridors and green spaces

Benefits: cools temperatures, provide natural ventilation, reduce UHI, carbon sequestration, attenuation of surface runoff, physical and mental health benefits, biodiversity and habitat maintenance and creation, social benefits.

Water features

Benefits: physical and mental health benefits, attenuates extra water, energy, slow water transfer, helps soil stability, increase infiltration, improves biodiversity and habitat creation.

Greening linear transport infrastructure

Benefits: Reduce urban heat island, reduce noise, addresses surface water flooding, improves ecological connectivity, carbon storage.



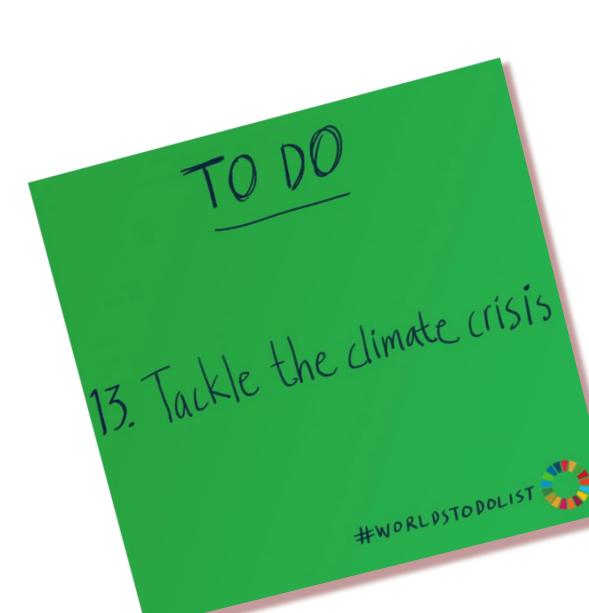
Soft Solutions





The Value of Adaptation

- 1. Climate change is already happening
- 2. We need to better understand risks, scenarios and uncertainties
- 3. Proactive action will reduce impacts and costs
- 4. Resilient Built Environments have a leading role in preparing for and adapting to climate change





OVERHEATING CHALLENGES IN HEALTHCARE

- ✓ Building Resilience in a Changing Climate
- ✓ Managing Overheating Risks in Critical Infrastructure
- ✓ Focus on Healthcare Facilities



Speaker: Michael Trousdell, WSP

Date: 23.06.2025



The New Reality

✓ The 2024 Climate Resilience Review, summarises very well the challenges faced in London but also experienced in cities around the UK and beyond.

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Birmingham

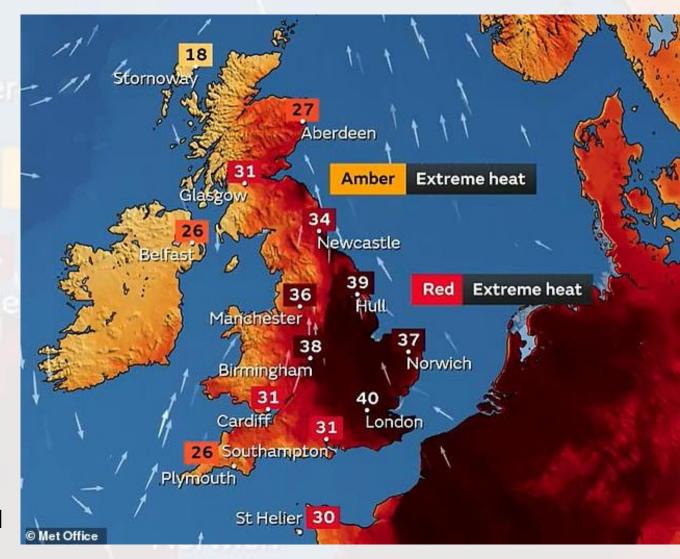


Norwich



The New Reality

- ✓ July 2022: UK recorded 40°C for first time
- ✓ Climate projections suggest 6 to 7 times increase in >32°C days by 2070s
- ✓ Europe warming at twice the global rate
- ✓ Extreme heat events becoming business-as-usual



WSP |The London Climate Resilience Review, p.16 and p.44| 23.06.2025



Impact on Building Systems

- > Traditional HVAC is designed for a max 30°C operation
- > 90% of hospital wards are at risk of overheating
- Cascading failures: IT systems, lifts, medical equipment
- Guy's and St Thomas' servers failed in the 2022 heatwave



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Central Plant Vulnerability

✓ Chillers lose efficiency above design temperatures

- ✓ Cooling towers struggle with high wet-bulb temperatures
- ✓ Air conditioning systems over 10 years old are designed for 30°C max

✓ Peak demand coincides with reduced capacity





Power Grid Dependencies

- ✓ 50% increase in energy demand during heatwaves
- ✓ Grid instability affects cooling systems
- ✓ Backup generators also vulnerable to overheating
- ✓ Critical services at risk during power fluctuations

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Water Management Crisis

- ➤ 24% of the Thames Water supply is lost to leakage
- > 50% increase in consumption during 40°C temperatures
- Reduced pressure affects cooling system performance
- ➤ Forecast shortfall of 1 billion litres by 2050



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Concurrent System Failures

- ✓ Water pressure reduction impacts firefighting capability
- ✓ Subsidence affecting 43% of London properties by 2030
- ✓ Pipe movement and cracking from soil moisture deficit
- ✓ Multiple infrastructure systems failing simultaneously





Existing Building Challenges

- ✓ 80% of the 2050 building stock already exists
- ✓ Half of UK homes suffer from overheating risk
- ✓ Retrofit complexity in occupied buildings
- ✓ Heritage building constraints limiting interventions



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Poor Adaptive Design

Thermal mass working against cooling needs

High internal gains from equipment/oc cupancy

Insufficient external shading systems

Limited nighttime purge ventilation





Ventilation Inadequacies

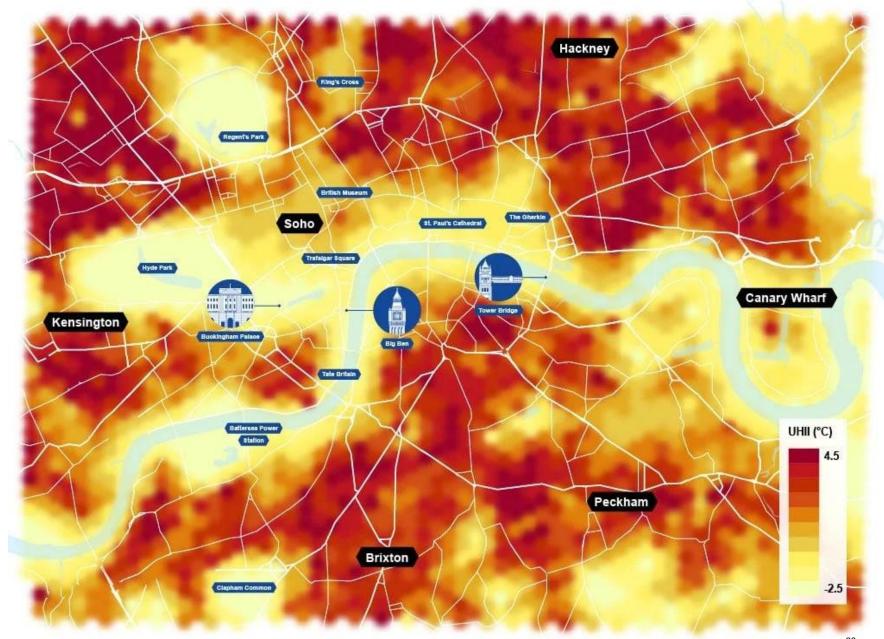
- Natural ventilation is insufficient in heat islands
- Mechanical systems undersized for new extremes
- Air quality deteriorates with high temperatures
- Opening windows often increases heat gain





Urban Heat Island Effects

- London can be several degrees warmer than rural areas
- Dark surfaces absorb solar radiation
- Areas with fewer trees up to 5°C hotter
- Limited green infrastructure for cooling





NHS Estate Challenges

- £11 billion maintenance backlog across the NHS
- Aging infrastructure not designed for current loads
- Multiple competing priorities for limited funds
- Emergency response vs. long-term adaptation



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Medical Equipment Heat Loads

- Modern diagnostic equipment generates significant heat
- MRI, CT scanners require precise temperature control
- Server rooms and data centers in basements at flood risk
- 24/7 operation with no downtime for cooling



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Patient Vulnerability

- •Elderly population is most at risk from heat mortality
- Pregnant women identified as the key risk group
- Medication affects thermoregulation
- Limited mobility restricts adaptive behaviours



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Overcrowding impacts

- Increased occupancy raises internal temperatures
- 100+ patients evacuated due to flooding in East London
- Emergency departments operating above capacity
- Visitor numbers add to heat loads

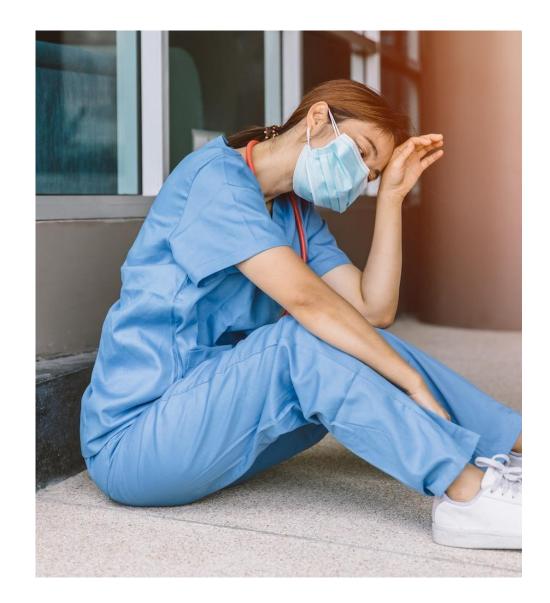


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Staff Working Conditions

- Indoor temperatures over 30°C throughout night shifts
- No legal maximum temperature for UK workplaces
- Healthcare workers in strenuous conditions
- PPE exacerbates heat stress



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Critical Service Disruption

- Operations are cancelled when IT servers fail
- Hammersmith & Fulham: 18 lifts failed in the 2022 heatwave
- Cold chain disruption for medications
- Laboratory sample integrity compromised

London NHS trust cancels operations as IT system fails in heatwave

Guy's and St Thomas' trust having to postpone and divert appointments, with doctors unable to see patients' notes



Both of the trust's data centres, one at Guy's hospital and the other at St Thomas', stopped working on Tuesday afternoon. Photograph: Maureen McLean/Rex/Shutterstock

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Case Study – Health Asset Manager

- **Strategic Climate Risk Assessment**: WSP supported a national health asset manager to deliver a climate risk assessment. The aim was to evaluate both transition and physical climate risks across its asset portfolio.
- Scenario-Based Strategy Development: considering net zero transition
- **Physical Risk Profiling**: Flooding as the most immediate threat (affecting 10% of assets), with heat stress becoming dominant over time.

WSP I



Figure 1. Schematic overview of the costs of inaction and benefits of adaptation Scenario without (additional) adaptation investments Scenario with (additional) adaptation investments Economic costs of climate change Benefits of adaptation Costs of inaction Residual costs of climate change Time Time

Adaptation Investment Case

- Returns on adaptation investment 2:1 to 10:1
- £577 million annual productivity losses from heat
- Proactive adaptation is cheaper than emergency response
- Climate impacts could reduce London's GDP by 2-3% by 2050s



Call to Action

- Integrate adaptation into all building upgrades
- adjust design criteria!
- Develop heat action plans for critical facilities
- Invest in a passive shading systems
- Build resilience before the next extreme event





Final word

The most successful retrofits combine multiple cooling strategies and prioritise the basics:

- External shading systems consistently rank as the most effective passive measure.
- Cool roof coatings offer exceptional value, reducing roof surface temperatures by up to 31°C
- Improving control systems, especially with the lower cost of smart building technologies.





THANK YOU

For future collaborations:

Bahareh.Salehi@wsp.com

WSP Website: Engineering Design Services | WSP

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